

A Social Media Case Study

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- Starbucks is a global brand.
- Starbucks has a highly engaged online consumer community.
- Listening & learning from the community
 - Starbucks Festive Coffee Flavours global campaign
- 5 questions to ask the online community
 - Are customers discussing the Starbucks Festive Flavours online?
 - How do conversations in Dec 2009 compare with Dec 2010?
 - Are the conversations the same in each local market?
 - Are their differences in the tone of conversations around the different flavours?
 - Did online conversations impact Starbucks decision not to sell "Dark Cherry" in the UK in 2010?
- What INSIGHT can we find?
- Can this insight drive an action?
- How can it be measured?

Starbucks Background

Real World Footprint Starbucks Coffee Quick Facts:

| Founded by: | Howard Schultz |
|----------------------|----------------|
| Founded in: | 1971 |
| First Store: | Seattle |
| Number of Stores: | 15,000 |
| Number of Countries: | 50 |
| | |

1971 We start by selling coffee beans in Seattle's Pike Place Market. 1987 We add handcrafted espresso beverages 1992 to the menu. We become a publicly traded company. 2011 We mark 40 years and begin the next chapter in our history.

Starbucks: An Illustrated History

Starbucks 5 ways of being:

- Be welcoming
- Be genuine
- Be considerate
- Be knowledgeable
- Be involved

"the Starbucks experience", Joseph A. Michelli

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Starbucks Background

Starbucks Online Community Global Online Footprint Quick Facts:

Starbucks Hosted Communities:MyStarbucksIdea:107k ideas

Public Social Network Followers

| Facebook: | 19.6 million |
|-----------|--------------|
| Twitter: | 1.3 million |
| Flickr: | 6,195 |
| Youtube: | 9,005 |

Integrated Social Platform

Frappuccino.com:74,920 FrappuccinoFrappuccino Public Social Networks

Frappuccino FB5.6m FB followersFrappuccino Twitter7,761 followers

| | | COFFEE Beans Blends Brewing | MENU Drinks Food Nutrition | COFFEEHOUSE Music Wi-Fi Community | RESPONSIBILITY Ethical Local Global | CARD Register Reload Rewards | SHOP Search Compare Bu |
|--------------|----------------------------------|---|-------------------------------|---|--|---------------------------------|--|
| | | | | STURBUCKS VIA RAST BLEW COLOMBIA REDRIN INSTANT COTTO | | | We're making a promise to you. |
| \backslash | | | | PROMISE | | | Starbucks Card Mobile goes national. |
| | | | | | | - | Check out the Dream House. |
| | | | COFFE | 8 GRUE STREE FRANKE | | | Turn your card into rewards. |
| ' \ | | 00:00 • | mail < share 📀 | get code 🗎 get trans | aanaa ay ka | 8 • | |
| • | Share your id | leas on My Starbucks Ide | ea Wha | t's New Lights! Camera | ! Runway! | | See All |
| | f Find us o | on Facebook | dow | ard by Howard Schultz | Skinny Caramel Maco | hiato The Future | of Starbucks |
| | 👌 Follow us | | | Howard Schultz | Contraction of the local division of the loc | | |
| | Newest Blog F | 57 | | | | | |
| | A Night for Ou | rosts u r Favorite Artists, Old a editorial manager | nd New | Onward | CELT? | 1900 | |
| ppuccinos | Cocoa Origin 1 by Pablo R., e | Trip Report # 2 ethical sourcing manager | A St | arbucks Card is Always a | Organic Blue Java | Winter Dri | nkware at |
| ks | A Milestone of by Chuck D., S | f a Million Starbucks Card | Weld | tome Surprise | di- | Starbucks | store.com |

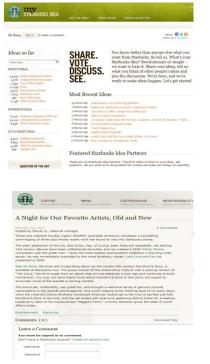
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Happy Heart Day! by David L., editorial manager

(III)

Starbucks Engaged Community – the new loyalty model

Hosted Communities



MyStarbucksIdea: 107k ideas

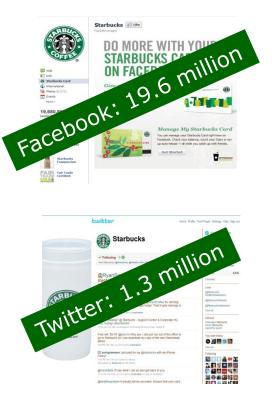
Ideas ARE Implemented:

VIE Instant Coffee

New Cup sizes

- Pico small size
- Trenta supersize

Branded Public Social Network Supported Communities









| Profile | |
|---|--|
| lame: | Starbucks |
| hannel Views: | 491,117 |
| otal Upload Vi | ews: 6,031,310 |
| oined: | 30 November 2005 |
| ast Visit Date: | 4 days ago |
| ubscribers: | 9,005 |
| Vebsite: | http://www.starbucks.com |
| terman Melville rorld's leading f specialty coffi isits per week urope, Middle I acific Rim. | ed after the first mate in s "Moby Dick," is the retailer, roaster and brand se with millions of customer at stores in North America, East, Latin America and the |
| lometown: | Seattle, WA |
| country: | United States |
| nterests: | Coffee |
| #68 - Most V Sponsors - G | iewed (This Week) - |
| eport profile in | age violation |
| Subscribers | |

Integrated Social Channels – www.frappuccino.com

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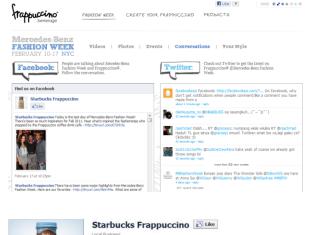
Hosted Frappuccino



Frappuccino Destination website



Window to public Social networks







Starbucks Frappuccino is an integrated destination experience for Frappuccino coffee FANS.

Themed Campaigns – NYC Fashion Week – Feb 2011

Starbucks can use their Frappuccino community to support current campaigns around topical events like



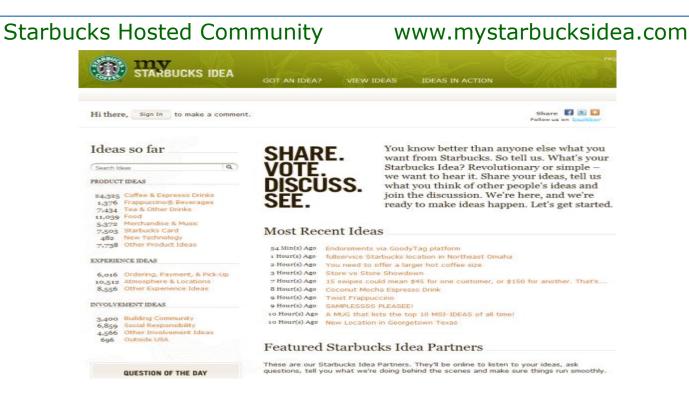


Find fashion events happening in your area.





Engaging with and learning from the Community....



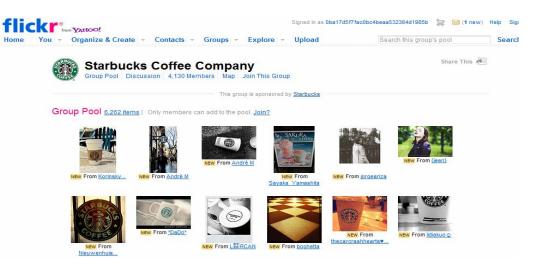
Starbucks provide an idea platform for their community to share and vote on ideas for Starbucks to investigate and potentially launch.

A couple of the implemented and community supported ideas are: adding new coffee cup sizes (pico and trenta in US and Canada) launching Vie instant coffee

There are 107,000 ideas currently on the www.mystarbucksidea.com website with other community members voting for each of them.

Listening to, learning from and communicating with the Community

Starbucks Branded Public Social Network





analisamarie (a group admin) says:

29 Jan 10 - This group has helped inform us of the inconsistent experiences photographers have in our stores. We have put group discussion on hold until we have more updates on an official policy for photography in our stores. We appreciate your patience and encourage you to check back in the following months for an update.

Starbucks learn from and communicate with their community across multiple channels.

This Flickr comment recognises a potential issue with photographers taking pictures in Starbucks coffee shops which is now being investigated.

Listening to the online community

UNEARTHING "NUGGETS"

Through.....

the new consumer insight channel....

Focusing on Starbucks annual Red Cups campaign in UK, Singapore and Australia, the project asked 7 questions....

- 1. Are customers discussing the Starbucks Festive Flavours online?
- 2. How does the volume of conversations in Dec 2009 compare with Dec 2010?
- 3. Are the conversations the same in each local market?
- 4. Did online conversations impact Starbucks decision not to sell "Dark Cherry" in the UK in 2010?
- 5. Are their differences in the tone of conversations around the different flavours?
- 6. Can social insight drive action?
- 7. How can actions be measured?

Our findings and recommendations are.....

Starbucks Annual Red Cup Campaign evolves and extends.....



Red Cups is a "global integrated multi-channel campaign"

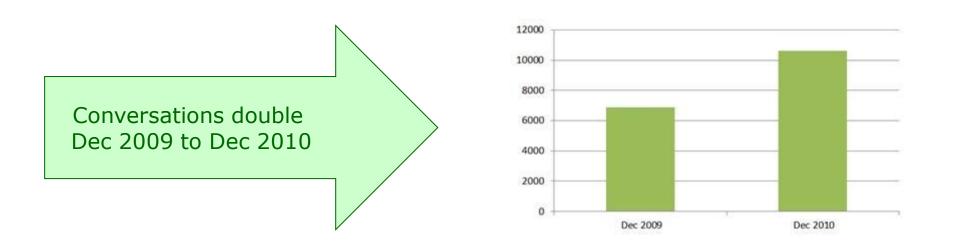
1. Are customers discussing Starbucks festive flavours online?

Using SM2 social media monitoring tool, we found 9,600 conversations around Starbucks Christmas Flavours, Gingerbread, Eggnog, Toffee Nut, Peppermint and Dark Cherry in Dec 2010, in UK, Singapore and Australia.



YES – Customers are talking online about Starbucks Red Cups Flavours

2. How does the volume of conversations in Dec 2009 compare with Dec 2010?



Also, conversations slowed down at a similar rate throughout the month in both years



Conversations in all markets are flavour based, local initiatives can be an additional topic i.e. "open house" in Singapore

UK

Apparently the Starbucks in Southampton has run out of eggnog lattes, & doesn't expect to get any more in this year. Nooo! *wails piteously* 4:07 AM Dec 18th via web



Alex Bell86

@kevbuk @degsy I'm on my 2nd starbucks day. personal record. dark cherry mocha not as nice as gingerbread though. shouldve gone toffee nut

12 Nov 09 via Echofon 🖞 Favorite 📭 Retweet 🖘 Reply

UK: Flavour based conversations



Starbucks Singapore A big THANK YOU to all who have supported us generously at the Christmas Open House yesterday evening! You have helped The Salvation Army to make many Christmas Wishes come true. Well done guys! :) Have a great weekend ahead!

Singapore



m[∆] 116 people like this.



Starbucks is ending their "Starbucks Christmas Open House 2010" in about 10 minutes time :)

5:50 PM Dec 2nd via web



Singapore:

Conversations around local open house initiative and flavours

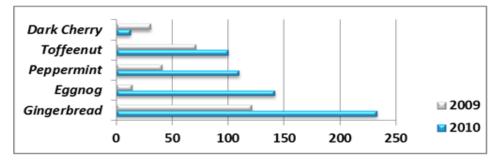
4. Did online conversations impact Starbucks decision not to sell "Dark Cherry" in the UK in 2010?

Starbucks sold "dark cherry" flavoured coffee in the UK in 2009.

Starbucks did not sell "dark cherry flavoured coffee in the UK in 2010.

Did social conversations impact Starbucks decision not to sell "Dark Cherry" in the UK in 2010? NOT AS FAR AS WE CAN SEE..

Dark Cherry was not the least talked about flavour online in 2009



4. Did online conversations impact Starbucks decision not to sell "Dark Cherry" in the UK in 2010?

Dark Cherry was missed in 2010.....

bring back dark cherry mochas to the uk

Posted on 1/6/2011 2:26 PM by **jilrib**

dark cherry mochas were very missed this Christmas.

🕞 Comments [0]

Bring back the DARK CHERRY MOCHA all year. I'm in withdrawel el!

Posted on 9/8/2010 3:41 PM by bannannerab

Please

🗊 Comments [4]

to Coffee & Espresso Drinks

to Outside US

Dark Cherry Mocha - All Year Please?

Posted on 7/30/2010 6:40 AM by mseatwcs

I was disappointed today to discover Dark Cherry Mocha was considered a "seasonal" beverage. Why? Would it kill you to keep this on the menu year-round? You just lost a customer.

💼 Comments [5]

to Coffee & Espresso Drinks

@lawrencesmoore #christmasblend was awful - over-roasted for me. No dark cherry mocha either which is a disgrace! Come on Starbucks.

Customers talked about dark cherry on public social networks including **Twitter** as well as on Starbucks own communities **Mystarbucksidea.com**

Will the 2010 conversations impact next years decision and return Dark Cherry to UK stores in 2011?

5. Are there differences in conversational tone around different flavours?

YES - Starbucks community use different tones with different flavours



Gingerbread is an **emotive** flavour which results in words and phrases around the **emotion** of the festive period.

Toffee Nut is an **indulgent** flavour which results words and phrases around the **sensations** evoked when drinking the coffee.



Result = New consumer INSIGHT = SOCIAL INSIGHT

Key Observations and Insight from Flavour conversational tones

Customers associate different emotions and senses with the different festive flavours

Flavours provide the changes in tone in difference in conversation

Geographic locations do not significantly impact conversation tones

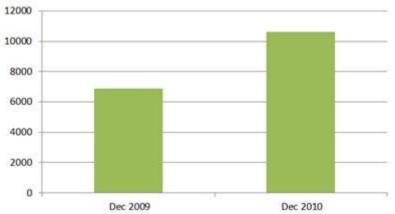
Recommendations

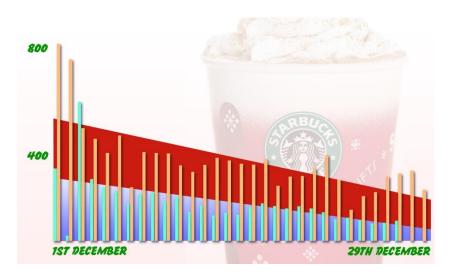
Starbucks may look to run local or a multi country campaign which uses messaging to stimulate emotions and sensations around flavours or local festivals or activities.

7. How can actions be measured?

Using historical data, conversations levels & key phrases can be measured and compared across local markets, media channels & demographics over specific time periods.

We can look to see the impact of new campaigns with "specific" messaging on the levels of conversations over a period of time.

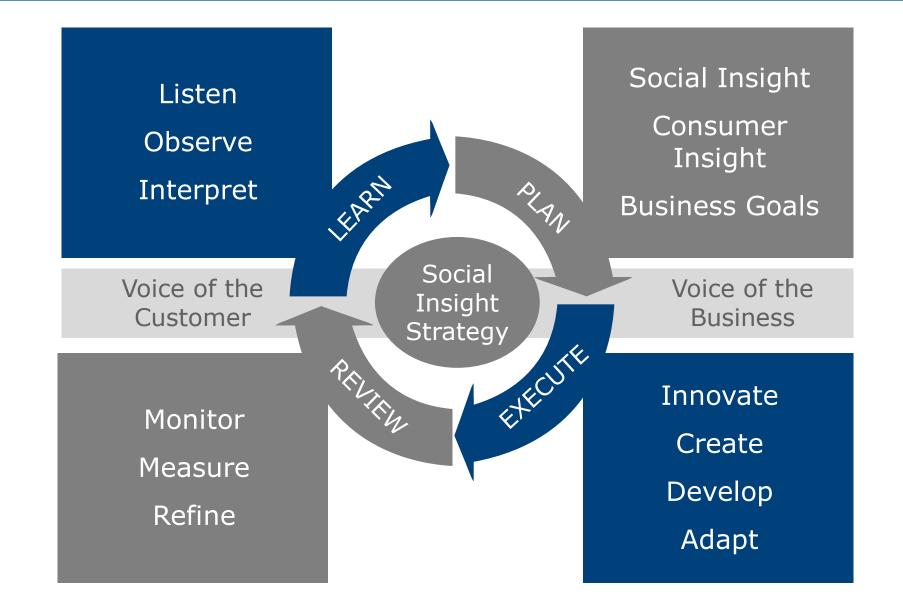




We can map conversation trends over a period of time.

We can look to see the impact of new campaigns with "specific" messaging on the trends and levels of during a specific time period.

Developing a Social Insight Strategy





SOCIAL INSIGHTS

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